"Design Your Energy — A Better Tomorrow" — OSAKA GAS GROUP Giving top priority to maximizing value for customers, the Osaka Gas Group pursues Value Creation Management as Value for its guiding principle to enhance value for all stakeholders, Customers including customers, shareholders, society and employees, through the conduct of fair and transparent business Value activities. Value for Value for Creation Shareholders Society **Employees**

Field of **Dreams**

In March 2009, the Osaka Gas Group formulated its long-term management vision and medium-term business plan "Field of Dreams 2020." Under this plan, the Group intends to grow each of its three business areas, namely, "domestic energy businesses," "international energy businesses along the energy value chain" and "environment and non-energy businesses," into major enterprises in the run-up to 2020. We have set our sights on evolving as a global energy and environmental businesses group. To that end, we will aggressively broaden business fields and fortify solid business foundations. With regard to the former, we need to deepen our existing businesses and broaden our reach into new fields and expand our bases of operation.

To sustain our growth and development into the future, we will provide new cutting-edge and environment-friendly value that is in step with our customers' needs and in tune with the times. In addition, we will pursue high-quality management through the pursuit of everhigher standards of corporate social responsibility (CSR), so that we will remain the company of choice for all of our stakeholders.

Broadening Business Fields

International Energy Businesses **Domestic Energy Environment and** along Energy Value Chain **Businesses Non-Energy Businesses** Gas/energy business in Kansai region Greater scale and scope of strong Expansion by using know-how and skills with greater scale and scope environment/non-energy businesses Domestic gas/energy business E/P Quality products/services/safety Real estate/property, IT, advanced materials **Transport** Natural gas busines **LNG** terminals **Greater depth** Greater outside depth **Greater breadth Energy** Safety/Services services **Broadening Power** Mid- and Renewables down-stream **Environment business LPG** (pipelines, LDC*1, IPP*2 marketing, renewables)

^{1:} Local Distribution Company

^{*2:} Independent Power Producer