

# Organization (As of July 1, 2005)

In order to maximize the Group's overall capabilities to increase value for our customers and shareholders, we implemented reforms in the Group management structure in July 2005.

Based on the new structure, we classified the core companies into two categories: core business-related companies and strategic business companies. Under this classification, growth-oriented core companies seeking maximal synergies with the energy businesses, such as the Liquid Gas Group, the Nissho Petroleum Gas Corporation Group, and Urbanex Inc. fall under the core business-related companies, while core companies aiming to contribute to consolidated profits in independent pursuit of cash-in from outside the Group mainly through the non-energy businesses, such as Kinrei Co., Ltd., OGIS Research Institute Co., Ltd., and Osaka Gas Chemicals Co., Ltd., are classified as strategic business companies.

On top of this, OG Capital Co., Ltd., an ex-core company, came under the Strategy & Finance Division of Group headquarters. OG Capital Co., Ltd., further selects and concentrates affiliated companies cooperatively with Group headquarters.

In order to integrate and enhance work for gas customers, we integrated periodic security patrols, billing services, and call center operations to Osaka Gas Customer Relations Co., Ltd., a group company of the Residential Energy Business Unit, which conducts meter-reading and billing activities. We also integrated staffing and placement services provided by three companies intended to integrate and strengthen business support operations.

