

An Outline of the Osaka Gas Group

The Osaka Gas Group is committed to a 'federal management' approach (quasi-holding company) in carrying out its operations. Under this system, each Group business basically operates independently and self-sufficiently. This federal system was initially based on a structure of nine core companies (the G9 structure). Following the acquisition of the majority share in the Nissho Iwai Petroleum Gas Group in October 2000, the Group shifted to a federal management system based on a G10 structure.

At the end of fiscal 2002, there were 120 companies in the Osaka Gas Group, of which 43 are included in the consolidated accounts. Plans call for the number of consolidated companies to increase to 54 in fiscal 2003.

OG GROUP

Osaka Gas and Gas Business Group

Procurement and transportation/distribution/supply of natural gas, housepipe installation, and gas appliance sales

G1

Nissho Iwai Petroleum Gas Group

Import, wholesaling and retailing of LPG

G3

Gas and Power Investment Group

IPP and ESCO business, electricity retailing and heat supply, investment in energy business (domestic and abroad)

G4

Harman Group

Development and sales of gas appliances and related equipment

G5



Urbanex Group

Real estate development, management, and leasing

G6



Liquid Gas Group

Supply and sales of fuel gas, production and sales of industrial gases

G2

OGIS Research Institute Group

Information processing services, sales of computer equipment and software



G8

Kinrei Group

Production and sales of frozen foods, restaurant chain operation



G7



OG Capital Group

Engineering, contract research, sales of home equipment, security services, sports businesses, senior citizen-related services, information and financial services, and others

G10



Osaka Gas Chemicals Group

Sales of coke and chemicals, production and sales of carbon fiber and related products

G9